



Mmogo re Somela diphetogo!

PERFORMANCE AGREEMENT

MADE AND ENTERED INTO BY AND BETWEEN:

**THE MAKHUDUTHAMAGA LOCAL MUNICIPALITY
AS REPRESENTED BY THE MUNICIPAL MANAGER**

MOGANEDI RONALD MAISANE

AND

KUTULLO TONG

**THE SENIOR MANAGER OF ECONOMIC DEVELOPMENT
(EMPLOYEE)**

FOR THE FINANCIAL YEAR: 1 JULY 2026 - 30 JUNE 2027

PERFORMANCE AGREEMENT



Mmogo re šomela diphetogo!

ENTERED INTO BY AND BETWEEN:

The Makhuduthamaga Local Municipality herein represented by Mogamedi Ronald Maisane in her/his capacity as the **Municipal Manager**

and

Kutullo Tshukudu Tong Employee of the Municipality (hereinafter referred to as the **Employee**).

WHEREBY IT IS AGREED AS FOLLOWS:

1. INTRODUCTION

- 1.1 The **Employer** has entered into a contract of employment with the **Employee** in terms of section 57(1)(a) of the Local Government: Municipal Systems Act 32 of 2000 ("the Systems Act"). The **Employer** and the **Employee** are hereinafter referred to as "the Parties".
- 1.2 Section 57(1)(b)(ii) of the Systems Act, read with the Contract of Employment concluded between the parties, requires the parties to conclude an annual performance agreement within one (1) month after the beginning of each financial year of the municipality.
- 1.3 The parties wish to ensure that they are clear about the goals to be achieved, and secure the commitment of the **Employee** to a set of outcomes that will secure local government policy goals.
- 1.4 The parties wish to ensure that there is compliance with Sections 57(4A), 57(4B) and 57(5) of the Systems Act.

2. PURPOSE OF THIS AGREEMENT

The purpose of this Agreement is to -

- 2.1 comply with the provisions of Section 57(1)(b),(4A),(4B) and (5) of the Act as well as the employment contract entered into between the parties;
- 2.2 specify objectives and targets defined and agreed with the employee and to communicate to the employer's expectations of the employee's performance and accountabilities in alignment with the Integrated Development Plan, Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of the municipality;
- 2.3 specify accountabilities as set out in a performance plan, which forms an annexure to the performance agreement;
- 2.4 monitor and measure performance against set targeted outputs;
- 2.5 use the performance agreement as the basis for assessing whether the employee has met the performance expectations applicable to his or her job;
- 2.6 in the event of outstanding performance, to appropriately reward the employee; and



Mmogo re Somela diphetogo!

- 2.7 give effect to the employer's commitment to a performance-orientated relationship with its employee in attaining equitable and improved service delivery.

3 COMMENCEMENT AND DURATION

- 3.1 This Agreement will commence on the **1st of July 2026** and will remain in force until **30th June 2027** thereafter a new Performance Agreement, Performance Plan and Personal Development Plan shall be concluded between the parties for the next financial year or any portion thereof.
- 3.2 The parties will review the provisions of this Agreement during June each year. The parties will conclude a new Performance Agreement and Performance Plan that replaces this Agreement at least once a year by not later than the beginning of each successive financial year.
- 3.3 This Agreement will terminate on the termination of the **Employee's** contract of employment for any reason.
- 3.4 The content of this Agreement may be revised at any time during the above-mentioned period to determine the applicability of the matters agreed upon.
- 3.5 If at any time during the validity of this Agreement the work environment alters (whether as a result of government or council decisions or otherwise) to the extent that the contents of this Agreement are no longer appropriate, the contents shall immediately be revised.

4 PERFORMANCE OBJECTIVES

- 4.1 The Performance Plan (Annexure A) sets out-
- 4.1.1 the performance objectives and targets that must be met by the **Employee**; and
- 4.1.2 the time frames within which those performance objectives and targets must be met.
- 4.2 The performance objectives and targets reflected in Annexure A are set by the **Employer** in consultation with the **Employee** and based on the Integrated Development Plan, Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of the **Employer**, and shall include key objectives; key performance indicators; target dates and weightings.
- 4.2.1 The key objectives describe the main tasks that need to be done.
- 4.2.2 The key performance indicators provide the details of the evidence that must be provided to show that a key objective has been achieved.
- 4.2.3 The target dates describe the timeframe in which the work must be achieved.
- 4.2.4 The weightings show the relative importance of the key objectives to each other.
- 4.3 The **Employee's** performance will, in addition, be measured in terms of contributions to the goals and strategies set out in the **Employer's** Integrated Development Plan.

5 PERFORMANCE MANAGEMENT SYSTEM

- 5.1 The Employee agrees to participate in the performance management system that the Employer adopts or introduces for the Employer, management and municipal staff of the Employer.



- 5.2 The Employee accepts that the purpose of the performance management system will be to provide a comprehensive system with specific performance standards to assist the Employer, management and municipal staff to perform to the standards required.
- 5.3 The Employer will consult the Employee about the specific performance standards that will be included in the performance management system as applicable to the Employee.
- 5.4 The Employee undertakes to actively focus towards the promotion and implementation of the KPAs (including special projects relevant to the employee's responsibilities) within the local government framework.
- 5.5 The criteria upon which the performance of the Employee shall be assessed shall consist of two components, both of which shall be contained in the Performance Agreement.
- 5.5.1 The Employee must be assessed against both components, with a weighting of 80:20 allocated to the Key Performance Areas (KPAs) and the Competency Requirements (CRs) respectively.
- 5.5.2 Each area of assessment will be weighted and will contribute a specific part to the total score.
- 5.5.3 KPAs covering the main areas of work will account for 80% and CRs will account for 20% of the final assessment.
- 5.5.4 The total score must determine using the rating calculator.
- 5.6 The Employee's assessment will be based on his / her performance in terms of the outputs / outcomes (performance indicators) identified as per attached Performance Plan (**Annexure A**), which are linked to the KPA's, and will constitute 80% of the overall assessment result as per the weightings agreed to between the Employer and Employee:

Key Performance Areas (KPA's)	Weighting
Local Economic Development (LED)	40 %
Spatial Rationale	40 %
Total	80%

- 5.7 In the case of managers directly accountable to the municipal manager, key performance areas related to the functional area of the relevant manager, must be subject to negotiation between the municipal manager and the relevant manager.
- 5.8 The CRs will make up the other 20% of the Employee's assessment score. CRs that are deemed to be most critical for the Employee's specific job should be selected (✓) from the list below as agreed to between the Employer and Employee. Three of the CRs are compulsory for Municipal Managers:



Mmogo re šomela diphetogo!

COMPETENCY REQUIREMENTS FOR EMPLOYEES		
LEADING COMPETENCIES	√	WEIGHT
Strategic Direction and Leadership	√	2%
People Management	√	2%
Program and Project Management	√	2%
Financial Management	√	2%
Change Leadership	√	1%
Governance Leadership	√	1%
CORE COMPETENCIES	√	
Moral Competence	√	1%
Planning and Organising	√	2%
Service Delivery Analysis and Innovation	√	2%
Knowledge of performance Information Management	√	2%
Communication	√	2%
Client Orientation and Customer Focus (Compulsory)	√	1%
Total percentage	-	20%

6. EVALUATING PERFORMANCE

- 6.1 The Performance Plan (Annexure A) to this Agreement sets out -
- 6.1.1 the standards and procedures for evaluating the Employee's performance; and
 - 6.1.2 the intervals for the evaluation of the Employee's performance.
- 6.2 Despite the establishment of agreed intervals for evaluation, the Employer may in addition review the Employee's performance at any stage while the contract of employment remains in force.
- 6.3 Personal growth and development needs identified during any performance review discussion must be documented in a Personal Development Plan as well as the actions agreed to and implementation must take place within set time frames.
- 6.4 The Employee's performance will be measured in terms of contributions to the goals and strategies set out in the Employer's IDP.
- 6.5 The annual performance appraisal will involve:



6.5.1 Assessment of the achievement of results as outlined in the performance plan:

- (a) Each KPA should be assessed according to the extent to which the specified standards or performance indicators have been met and with due regard to ad hoc tasks that had to be performed under the KPA.
- (b) An indicative rating on the five-point scale should be provided for each KPA.
- (c) The applicable assessment rating calculator (refer to paragraph 6.5.3 below) must then be used to add the scores and calculate a final KPA score.

6.5.2 Assessment of the CRs

- (a) Each CR should be assessed according to the extent to which the specified standards have been met.
- (b) An indicative rating on the five-point scale should be provided for each CR.
- (c) This rating should be multiplied by the weighting given to each CR during the contracting process, to provide a score.
- (d) The applicable assessment rating calculator (refer to paragraph 6.5.1) must then be used to add the scores and calculate a final CR score.

6.5.3 Overall rating

An overall rating is calculated by using the applicable assessment-rating calculator. Such overall rating represents the outcome of the performance appraisal.

- 6.6 The assessment of the performance of the Employee will be based on the following rating scale for KPA's and CRs:

Level	Terminology	Description	Rating				
			1	2	3	4	5
5	Outstanding performance	Performance far exceeds the standard expected of an employee at this level. The appraisal indicates that the Employee has achieved above fully effective results against all performance criteria and indicators as specified in the PA and Performance plan and maintained this in all areas of responsibility throughout the year.					
4	Performance significantly above expectations	Performance is significantly higher than the standard expected in the job. The appraisal indicates that the Employee has achieved above fully effective results against more than half of the performance criteria and indicators and fully achieved all others throughout the year.					



Mmogo re šomela diphetogo!

Level	Terminology	Description	Rating				
			1	2	3	4	5
3	Fully effective	Performance fully meets the standards expected in all areas of the job. The appraisal indicates that the Employee has fully achieved effective results against all significant performance criteria and indicators as specified in the PA and Performance Plan.					
2	Not fully effective	Performance is below the standard required for the job in key areas. Performance meets some of the standards expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against more than half the key performance criteria and indicators as specified in the PA and Performance Plan.					
1	Unacceptable performance	Performance does not meet the standard expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against almost all of the performance criteria and indicators as specified in the PA and Performance Plan. The employee has failed to demonstrate the commitment or ability to bring performance up to the level expected in the job despite management efforts to encourage improvement.					

6.7 For purposes of evaluating the annual performance of the municipal manager, an evaluation panel constituted of the following persons must be established -

- 6.7.1 Executive Mayor or Mayor;
- 6.7.2 Chairperson of the performance audit committee or the audit committee in the absence of a performance audit committee;
- 6.7.3 Member of the mayoral or executive committee or in respect of a plenary type municipality, another member of council;
- 6.7.4 Mayor and/or municipal manager from another municipality; and
- 6.7.5 Member of a ward committee as nominated by the Executive Mayor or Mayor.

6.8 For purposes of evaluating the annual performance of managers directly accountable to the municipal managers, an evaluation panel constituted of the following persons must be established -

- 6.8.1 Municipal Manager;
- 6.8.2 Chairperson of the performance audit committee or the audit committee in the absence of a performance audit committee;
- 6.8.3 Member of the mayoral or executive committee or in respect of a plenary type municipality, another member of council; and
- 6.8.4 Municipal manager from another municipality.

6.9 The manager responsible for human resources of the municipality must provide secretariat services to the evaluation panels referred to in sub-regulations (d) and (e).



7. SCHEDULE FOR PERFORMANCE REVIEWS

7.1 The performance of each **Employee** in relation to his / her performance agreement shall be reviewed on the following dates with the understanding that reviews in the first and third quarter may be verbal if performance is satisfactory:

First quarter	:	July – September 2026
Second quarter	:	October – December 2026
Third quarter	:	January – March 2027
Fourth quarter	:	April – June 2027

7.2 The Employer shall keep a record of the mid-year review and annual assessment meetings.

7.3 Performance feedback shall be based on the Employer's assessment of the Employee's performance.

7.4 The Employer will be entitled to review and make reasonable changes to the provisions of Annexure "A" from time to time for operational reasons. The Employee will be fully consulted before any such change is made.

7.5 The Employer may amend the provisions of Annexure A whenever the performance management system is adopted, implemented and / or amended as the case may be. In that case the Employee will be fully consulted before any such change is made.

8. DEVELOPMENTAL REQUIREMENTS

The Personal Development Plan (PDP) for addressing developmental gaps is attached as Annexure B.

9. OBLIGATIONS OF THE EMPLOYER

9.1 The Employer shall –

- 9.1.1 create an enabling environment to facilitate effective performance by the employee;
- 9.1.2 provide access to skills development and capacity building opportunities;
- 9.1.3 work collaboratively with the Employee to solve problems and generate solutions to common problems that may impact on the performance of the Employee;
- 9.1.4 on the request of the Employee delegate such powers reasonably required by the Employee to enable him / her to meet the performance objectives and targets established in terms of this Agreement; and
- 9.1.5 make available to the Employee such resources as the Employee may reasonably require from time to time to assist him / her to meet the performance objectives and targets established in terms of this Agreement.

10. CONSULTATION

10.1 The Employer agrees to consult the Employee timeously where the exercising of the powers will have amongst others –



Mmogo re somela diphetogo!

- 10.1.1 a direct effect on the performance of any of the Employee's functions;
 - 10.1.2 commit the Employee to implement or to give effect to a decision made by the Employer; and
 - 10.1.3 a substantial financial effect on the Employer.
- 10.2 The Employer agrees to inform the Employee of the outcome of any decisions taken pursuant to the exercise of powers contemplated in 10.1 as soon as is practicable to enable the Employee to take any necessary action without delay.

11. MANAGEMENT OF EVALUATION OUTCOMES

- 11.1 The evaluation of the Employee's performance will form the basis for rewarding outstanding performance or correcting unacceptable performance.
- 11.2 A performance bonus of between 5% to 14% of the total remuneration package may be paid to the Employee in recognition of outstanding performance to be constituted as follows:
 - 11.2.1 A score of 130% to 149% is awarded a performance bonus ranging from 5% to 9%; and
 - 11.2.2 A score of 150% and above is awarded a performance bonus ranging from 10% to 14%.
- 11.3 In the case of unacceptable performance, the Employer shall –
 - 11.3.1 Provide systematic remedial or developmental support to assist the Employee to improve his or her performance; and
 - 11.3.2 After appropriate performance counselling and having provided the necessary guidance and/ or support as well as reasonable time for improvement in performance, the Employer may consider steps to terminate the contract of employment of the Employee on grounds of unfitness or incapacity to carry out his or her duties.

12. DISPUTE RESOLUTION

- 12.1 Any disputes about the nature of the Employee's performance agreement, whether it relates to key responsibilities, priorities, methods of assessment and/ or any other matter provided for, shall be mediated by –
 - 12.1.1 The MEC for local government in the province within thirty (30) days of receipt of a formal dispute from the Employee; or
 - 12.1.2 Any other person appointed by the MEC.
 - 12.1.3 In the case of managers directly accountable to the municipal manager, a member of the municipal council, provided that such member was not part of the evaluation panel provided for in sub-regulation 27(4)(e) of the Municipal Performance Regulations, 2006, within thirty (30) days of receipt of a formal dispute from the employee;

Whose decision shall be final and binding on both parties.



Mmogo re šomela dipheto!

- 12.2 In the event that the mediation process contemplated above fails, clause 20.3 of the Contract of Employment shall apply.

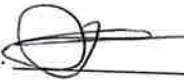
13. GENERAL

- 13.1 The contents of this agreement and the outcome of any review conducted in terms of Annexure A may be made available to the public by the Employer.
- 13.2 Nothing in this agreement diminishes the obligations, duties or accountabilities of the Employee in terms of his/ her contract of employment, or the effects of existing or new regulations, circulars, policies, directives or other instruments.
- 13.3 The performance assessment results of the municipal manager must be submitted to the MEC responsible for local government in the relevant province as well as the national minister responsible for local government, within fourteen (14) days after the conclusion of the assessment.

Thus, **done** and **signed** at **Jane Furse, Makhuduthamaga Local Municipality** on this day the 30 of June 2026.

AS WITNESSES:

1. 

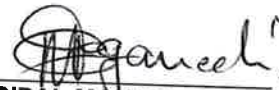
2. 


EMPLOYEE

AS WITNESSES:

1. 

2. 


MUNICIPAL MANAGER

PERFORMANCE SCORE PLAN 2026-2027

KPA 1: SPATIAL RATIONALE

Strategic Objective: To ensure efficient and effective Spatial Planning and Land Use Management systems for sustainable development

Total Number of Indicators	Total Number of Annual Targets	Total Number of Adjusted Targets
11	11	0

NO.	DIRECTORATE	PROJECT	MEASURABLE OBJECTIVE	KEY PERFORMANCE INDICATOR.	BASELINE	ANNUAL TARGET 2026/2027	2026/2027 QUARTERLY TARGETS				MEANS OF VERIFICATION	ANNUAL BUDGET 2026/2027 ('R000')	WEIGHT
							QUARTER R 1	QUARTER R 2	QUARTER 3	QUARTER 4			
SR01	EDP	Land acquisition	To acquire land for Municipality	No. of land acquisition committee meetings held 30 June 2027	04 land acquisition committee meetings held	04 land acquisition committee meetings held by 30 June 2027.	01 land acquisition committee meeting held	01 land acquisition committee meeting held	01 land acquisition committee meeting held	01 land acquisition committee meeting held	Minutes and Attendance Registers	R0.00	3%
				No. of MoUs signed with Traditional Authorities on land acquisition within the jurisdiction of MLM by 30 June 2027	New Indicator	01 MoU signed with Traditional Authorities on land acquisition within the jurisdiction of MLM by 30 June 2027	0	0	0	1 MoU signed with Traditional authorities on land acquisition.	Signed MoU	R0.00	2%

NO.	DIRECTORATE	PROJECT	MEASURABLE OBJECTIVE	KEY PERFORMANCE INDICATOR.	BASELINE	ANNUAL TARGET 2026/2027	2026/2027 QUARTERLY TARGETS				MEANS OF VERIFICATION	ANNUAL BUDGET 2026/2027 ('R000')	WEIGHT
							QUARTER R 1	QUARTER R 2	QUARTER 3	QUARTER 4			
SR02	EDP	Implementation of municipal land development by laws	To improve on spatial planning and land use management	No. of roadshows on municipal land development by laws conducted by 30 June 2027	New indicator	4 roadshows on municipal land development by laws conducted by 30 June 2027	1 roadshow on municipal land development by laws conducted	1 roadshow on municipal land development by laws conducted	1 roadshow on municipal land development by laws conducted	1 roadshow on municipal land development by laws conducted	Registers and Reports	R0.00	3%
				No. of development contravention notices issued by 30 June 2027	New indicator	50 development contravention notices issued by 30 June 2027	10 development contravention notices issued	15 development contravention notices issued	10 development contravention notices issued	15 development contravention notices issued	Notices register	R0.00	3%
SR03	EDP	Demarcation of 1800 Sites on the farm Hoegelegen 809KS		No of statutory investigations reports developed for the demarcation of 1800 sites on the farm Hoegelegen 809KS by 30 June 2027	New indicator	05 statutory investigations reports developed for the demarcation of 1800 sites on the farm Hoegelegen 809KS by 30 June 2027	0	0	03 statutory investigations reports developed for the demarcation of 1800 sites on the farm Hoegelegen 809KS	02 statutory investigations reports developed for the demarcation of 1800 sites on the farm Hoegelegen 809KS	Reports	R3000	10%
				No of settlements formalized (Jane Furse) by 30 June 2028	New indicator	1 settlement formalized by 30 June 2028	0	0	0	1 settlement formalized	Layout Plan		3%
SR 04	EDP	Formalization of Settlements											

NO.	DIRECTORATE	PROJECT	MEASURABLE OBJECTIVE	KEY PERFORMANCE INDICATOR	BASELINE	ANNUAL TARGET 2026/2027	2026/2027 QUARTERLY TARGETS				MEANS OF VERIFICATION	ANNUAL BUDGET 2026/2027 ('R000')	WEIGHT
							QUARTER R 1	QUARTER R 2	QUARTER 3	QUARTER 4			
SR05	EDP	Review of precinct plans	To improve on spatial planning and land use management	No of precinct plans reviewed by 30 June 2027	Status quo report developed	1 precinct plan reviewed by 30 June 2027	0	0	0	1 precinct plan reviewed by 30 June 2027	Approved precinct plan		3%
SR06	EDP	Monitoring and implementation of building control bylaw	To promote compliance with building standards and regulations	No. of buildings inspections conducted by 30 June 2027	200 building inspections conducted	200 buildings inspections to be conducted by 30 June 2027	50 building inspections conducted	50 building inspections conducted	50 building inspections conducted	50 building inspections conducted	Building inspection Reports	R0.00	3%
SR07	EDP	Assessment of building plans.	% of building plans received and assessed (Number of building plans assessed/total number of building plans received) by 30 June 2027	100% of building plans received and assessed (Number of building plans assessed/total number of building plans received) by 30 June 2027	100% assessment of building plans received	100% of building plans received and assessed (Number of building plans assessed/total number of building plans received) by 30 June 2027	100% of building plans received and assessed	100% of building plans received and assessed	100% of building plans received and assessed	100% of building plans received and assessed	Building plans assessment forms and building plans register	R0.00	3%
SR08	EDP	Geospatial data updates and maintenance	To integrate the institutional Information and improve efficiency of	No. of geospatial updates performed on the GIS system by 30 June 2027	4 Geospatial updates performed	6 Geospatial updates performed on the GIS system by 30 June 2027	0	2 Geospatial updates performed on the GIS system	2 Geospatial updates performed on the GIS system	2 Geospatial updates performed on the GIS system	Geospatial Reports	R0.00	2%

NO.	DIRECTORATE	PROJECT	MEASURABLE OBJECTIVE	KEY PERFORMANCE INDICATOR.	BASELINE	ANNUAL TARGET 2026/2027	2026/2027 QUARTERLY TARGETS				MEANS OF VERIFICATION	ANNUAL BUDGET 2026/2027 ('R000')	WEIGHT
							QUARTER R 1	QUARTER R 2	QUARTER 3	QUARTER 4			
			the GIS System										
		Digitisation of municipal villages		No of villages digitized by 30 June 2027	New indicator	20 villages digitised by 30 June 2027	5 villages digitised	5 villages digitized	5 villages digitised	5 villages digitised	Reports	R0.00	2%
		Development of GIS policy		No. of GIS policies developed by 30 June 2027	New indicator	01 GIS policy developed by 30 June 2027	0	0	01 GIS policy developed	0	Approved GIS policy	R0.00	3%
TOTAL												R3 000	40%

K.T
Rm.

KPA 3: LOCAL ECONOMIC DEVELOPMENT (LED)

Strategic Objective: To stimulate economic development through enterprises support, LED projects, private and public sector investments.

Total Number of Indicators	Total Number of Annual Targets	Total number of Annual Adjusted Targets
10	10	

NO.	DIREC TORA TE	PROJECT	MEASURAB LE OBJECTIVE	KEY PERFORMANC E INDICATOR.	BASELI NE	ANNUAL TARGET 2026/2027	2026/2027 QUARTERLY TARGETS				MEANS OF VERIFICATI ON	ANNUAL BUDGET 2026/202 7('R000')	WEIGHT
							QUARTE R 1	QUARTE R 2	QUARTER 3	QUARTER 4			
LED0 1	EDP	LED Forums	To stimulate economic development through Enterprises support, LED projects, private and public sector investments	No. of LED forums held by 30 June 2027	02 LED forums held	04 LED forum held by 30 June 2027	01 LED forum held	01 LED forum held	01 LED forum held	01 LED forum held	Attendance registers and Minutes	R 500	3%
		Business Expo					01 Business expo conducted	0	0	0	Attendance Register and Report		5%

K.T

Rim

NO.	DIRECTORATE	PROJECT	MEASURABLE OBJECTIVE	KEY PERFORMANCE INDICATOR.	BASELINE	ANNUAL TARGET 2026/2027	2026/2027 QUARTERLY TARGETS				MEANS OF VERIFICATION	ANNUAL BUDGET 2026/2027 ('R000')	WEIGHT
							QUARTER R 1	QUARTER R 2	QUARTER 3	QUARTER 4			
LED02	EDP	SMMME support		No of SMMMEs supported through Municipal Youth Fund (MYF) 30 June 2027	60 of youth business and initiative funded through Makhuduthamag a Youth fund	60 SMMMEs supported through Municipal Youth Fund (MYF) by 30 June 2027	01 Business management training conducted for SMMMEs to be supported through municipal youth Fund (MYF)	30 SMMME supported through Municipal Youth Fund (MYF)	0	30 SMMME supported through Municipal Youth Fund (MYF)	MYF Reports	R 2 000	4%
							10 SMMMEs previously funded monitored	10 SMMMEs previously funded monitored	10 SMMMEs previously funded monitored	10 SMMMEs previously funded monitored	SMMMEs monitoring Reports	R0.00	5%
LED03	EDP	Enterprise development workshops		No of SMMMEs capacity building workshops conducted by 30 June 2027	04 SMMMEs capacity building workshops conducted by 30 June 2027	4 SMMMEs capacity building workshops conducted by 30 June 2027	1 SMMMEs capacity building workshop conducted	1 SMMMEs capacity building workshop conducted	1 SMMMEs capacity building workshop conducted	1 SMMMEs capacity building workshop conducted	Attendance registers and report	R110	5%

NO.	DIRECTORATE	PROJECT	MEASURABLE OBJECTIVE	KEY PERFORMANCE INDICATOR.	BASELINE	ANNUAL TARGET 2026/2027	2026/2027 QUARTERLY TARGETS				MEANS OF VERIFICATION	ANNUAL BUDGET 2026/2027 ('R000')	WEIGHT
							QUARTER R 1	QUARTER R 2	QUARTER 3	QUARTER 4			
LED04	EDP	Implementation of Business Registration and Licensing By-laws		No of Business outlets inspected by 30 June 2027	60 Business Outlets inspected	100 Business Outlets inspected by 30 June 2027	25 Business Outlets inspected	25 Business Outlets inspected	25 Business Outlets inspected	25 Business Outlets inspected	Inspections report	R0.00	5%
LED05	EDP	Agri Expo		No of Agri Expo conducted by 30 June 2027	2 Agri Expo conducted	04 Agri Expo conducted by 30 June 2027	0	2 Agri Expo conducted	0	2 Agri Expo conducted	Attendance registers and Minutes	R510	5%
							0	0	02 soil tests conducted for the Olifants Agricultural Scheme sites by 30 June 2027	02 soil tests conducted for the Olifants Agricultural Scheme sites	Reports		4%
LED06	EDP	Tourism Promotion	To unlock tourism potential in the municipal area	No of Tourism Exhibitions conducted by 30 June 2027	2 tourism exhibitions conducted	02 tourism exhibitions conducted by 30 June 2027	0	1 tourism exhibition conducted	1 tourism exhibition conducted	0	Reports	R200	4%

17 |

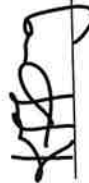
NO.	DIRECTORATE	PROJECT	MEASURABLE OBJECTIVE	KEY PERFORMANCE INDICATOR.	BASELINE	ANNUAL TARGET 2026/2027	2026/2027 QUARTERLY TARGETS				MEANS OF VERIFICATION	ANNUAL BUDGET 2026/2027 ('R000')	WEIGHT
							QUARTER R 1	QUARTER R 2	QUARTER 3	QUARTER 4			
LED07	EDP	Attraction of Investments	To stimulate economic development through Enterprises support, LED projects, private and public sector investments	No of market feasibility studies conducted by 30 June 2027	New indicator	1 market feasibility study conducted by 30 June 2027	0	0	1 market feasibility study conducted	0	market feasibility study report	R500	5%
TOTAL												R3 810	40%

SIGNATURES

Ms Kutullo Tong

Senior Manager Local Economic Development's Signature:

Date: 30 JUNE 2026

Annexure B

Employee's Personal Development Plan (PDP) for addressing developmental gaps. Period is from the 01 July – 30 June 2027

Skills / performance Gap (in order of priority)	Outcomes expected (measurable indicators)	Suggested training and / or development activity	Suggested mode of delivery	Suggested time frames	Work opportunity to practice skills or development area	Support person
Leadership Skills	Enhanced leadership and decision-making skills	Leadership Development Course/Program	Physical	1 to 2 years	Municipality	Line Manager – Municipal Manager
Public speaking	Improved communication skills	Communication/ public speaking programme	Physical	1 year	Municipality	Line Manager – Municipal Manager



TONG KT

SENIOR MANAGER: EDP

30 June 2026

DATE